

# Class of 65 Newsletter

## Bulletin d'Information—Classe de 65

Number/Numéro 143



September/septembre 2021

*Disclaimer: This Newsletter is produced for members of the RMC Class of 1965 and is based primarily on inputs from members of the Class of 65. It is not an official publication of the Royal Military College nor does it purport to represent the views or opinions of all members of the Class. Unfortunately, the Editorial staff lacks the linguistic skills to produce a bilingual version. Items are published in the official language in which they are received.*

### Editor's Corner/Coin du rédacteur

There are three major items of interest in this edition—the 3rd Annual Battle of the Classes; a proposal to merge the RMC Foundation and the RMC Club.; and, an update from our Professor in Leadership, Christian Leuprecht. Rounding out the issue are a number of additional photos from last month's class lunch at Caruthers', and a couple of letters.

### 3rd Battle of the Classes

The Foundation recently announced the 3rd Annual Battle of the Classes as follows: *Just a friendly reminder that the 3rd Annual Battle of the Classes starts in a few days and runs until 31 December 2021. All donations made, regardless of their direction, will be considered in your Class Cumulative Total.*

*Results will be posted weekly on our RMC Foundation website here: <https://www.rmcfoundation.ca/en/botc/> and our social media accounts.*

*Last year we raised over \$350,000 for our future leaders from the Class Challenge!!*

This announcement prompted a number of comments from classmates objecting to this form of fund-raising, however, such objections have to be weighed against the results that are summarised as follows:

- The Foundation has paid out \$6M to various projects/causes in the last 10yrs. The 4 top target areas were academic/bilingualism, heritage, athletics, and leadership.
- Out of the 47 graduating classes between 1952 and 1999, the Class of 1965 is #3 in gifting with \$2.0M. Only the Classes of 1962 (\$4.9M) and 1966 (\$2.7M) are ahead of us.
- Many Classes have picked their own 'causes' (e.g., ours are the RMC and CMR Teaching Excellence Awards and the Class of 1965 Professorship).
- There is an interesting list of future causes/projects that ex-cadets of all Classes can donate to.

This is essentially a repeat of what was published in the last edition, but is added here to include the Foundation's input. All that said, it remains up to each of you to decide whether or not to contribute.



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### Merger-RMC Foundation & RMC Club

The following message has been received from the President of the RMC Club:

We have scheduled a special AGM of the RMC Club and the RMC Foundation (same membership) on Thursday, 7 October 2021. We will have a Q&A Zoom video conference for 1 hour from 1815 EDT/1515PDT to 1915 EDT/1615 PDT. We will then log off Zoom and log onto the TSX software at 1930 EDT/1630 PDT to enable the Resolution to be presented and a vote to be taken.

#### **When and where will the Meeting be held?**

The AGM Meeting will be held at 7:30 p.m. (Kingston, Ontario time) on Thursday, October 7, 2021. The meeting will be conducted by way of a live audio webcast. Members will not be able to attend the meeting in person. Details on how to attend and vote at the virtual meeting are provided below. More comprehensive instructions will be promulgated next week.

#### **How do I vote?**

The Meeting will be held virtually by way of a live audio webcast online at <https://virtual-meetings.tsxtrust.com/1214>. The password is "RMC2021". Members and their duly appointed proxyholders will be able to attend, participate and vote at the Meeting. Guests will not be able to vote at the Meeting. Members may vote before or at the Meeting, as described below. Whether or not you are able to attend the online meeting, we would encourage you to vote.

#### **Voting Before the Meeting by Proxy**

Members may vote before the Meeting by completing and submitting a form of proxy which will be available at [rmclub.ca](http://rmclub.ca) or [rmcfoundation.ca](http://rmcfoundation.ca)

#### **What is proposed to be approved at the Meeting?**

At the Meeting, Members will be asked to approve:

- The merger of the RMC Club and the RMC Foundation;
- The consolidation of certain segregated Life Membership Investment Funds of the RMC Club;
- The new by-laws for the Merged Company;
- Certain amendments to the articles of the Merged Company to reflect a name change and to amend the statement of purposes and the classes and terms of membership of the Merged Company;
- The election of the board of directors and the President of the Merged Company; and
- The appointment of Wilkinson & Company LLP as the auditors for the Merged Company and to authorize the board of directors of the Merged Company to fix the remuneration of the auditors.

#### **The reasons for the Merger include:**

- That the RMC Club and the Foundation were historically one organization and the Merger is bringing them back together after approximately 55 years;
- That the Merger will enable the Merged Company to be more efficient in undertaking its activities and delivering services to Members;
- Cost savings and anticipated increased revenues without any layoffs;
- Declining RMC Club membership and engagement over the years;
- For the Merged Company to benefit from a simplified organizational structure and governance; and • To better position the Merged Company to communicate with our Members.

#### **How will RMC Club alumni and other member services and benefits be effected by the Merger?**

RMC Club alumni and other member services and benefits will not be negatively impacted by the Merger. Rather, following the Merger, all of these alumni and other programs of the RMC Club will be undertaken and coordinated by the Merged Company, without any interruption or decrease in alumni services and membership benefits. In fact, with the greater coordination, staffing,



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### Merger (Concluded)

resources and finances resulting from the Merger, and with the elimination of duplication in data management, it is expected that the Merged Company will be able to significantly enhance and grow alumni services and membership benefits, including the offering of additional and more relevant affinity programs for the benefit of alumni and other members.

#### **How will the Merger be effected?**

In order to effect the Merger, all of the RMC Club's assets and liabilities will be contributed, donated, assigned, transferred and assumed by the RMC Foundation, which will be called "Royal Military Colleges of Canada Alumni Association Inc.". In addition, certain amendments to the articles and charitable purposes of the Merger Company will be made to complete the Merger.

#### **What will happen to the Old Brigade and the Branches following the Merger?**

Nothing will change. The structure, governance and organization of the Old Brigade will continue unchanged with the merged company. Similarly, there will be no change to the operation of local Branches, which will continue in the same manner after the merger. The By-laws for the framework of the Old Brigade will continue with the Merged Company, which provisions are based on, and are substantially the same as, Article 13 of the current RMC Club Constitution relating to the Old Brigade.

#### **What vote is required to approve the Merger and the other matters outlined in the Circular?**

The approval of 66 2/3% of the Members voting in person or by proxy at the Meeting is required in order to approve the Merger Resolutions. The approval of a majority of the Members voting in person or by proxy at the Meeting is required in order to approve the ordinary resolutions to appoint Jill Carleton as the President of the Merged Company and to appoint the director nominees of the Merged Company.

#### **Who do I contact with questions or to get help voting?**

Members who wish additional information regarding how to submit their proxies to vote in advance of the Meeting, or have any questions regarding the matters set forth in this Circular, can contact us by telephone at 1-844-216-6765 or by email at [RMCMergerInfo@gmail.com](mailto:RMCMergerInfo@gmail.com). Additional information relating to the RMC Club is available at [rmclub.ca](http://rmclub.ca) and additional information relating to the RMC Foundation is available at [rmcfoundation.ca](http://rmcfoundation.ca).

If you have any comments or concerns, feel free to contact me at [swimbikerun@hotmail.ca](mailto:swimbikerun@hotmail.ca)

10973 Col (ret) John McManus  
President RMC Club



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### Professor in Leadership Activity Update

Dr Christian Leuprecht, the Class of 65 Professor in Leadership has provided the following progress report:

#### **1. The comparative pre-commissioning military university education project**

Several of the contributors to this project present results from their draft chapters virtually at the recent meeting of the European Research Group on Military and Society meeting. The two links below provide take you to those presentations that are available publicly:

<https://www.youtube.com/playlist?list=PLMDEPjpX1JtfciqB7IWigAQFAFFX5eYEP> and [https://www.youtube.com/playlist?list=PLMDEPjpX1JtcsAvSI\\_KEMCKs6IPeipC4](https://www.youtube.com/playlist?list=PLMDEPjpX1JtcsAvSI_KEMCKs6IPeipC4)

I am also attaching 10 draft contributions (*available on request to newsletter editor*) : a context chapter, along with chapters on Canada, the US, Germany, Spain, Portugal, Turkey, Japan, Korea and South Africa. There's a selection effect at work here: I wanted to include the US, then focused on medium-sized allied and partner countries that are comparable to Canada, but also had to find trusted, competent scholars who actually know their institutions well enough to write a fairly comprehensive report; that proved a considerable challenge, and then getting people to align their work with the structure I had laid out to ensure comparability and consistency across chapters proved to be equally challenging; hence the multiple revisions. I am hoping three additional contributions -- from Australia, Romania, Argentina -- will materialize, but the project is viable without them. The attached pieces have all gone through two sets of revisions based on feedback from me already: you'll see that some are quite refined, while other still need some work, including some thorough copy editing on contributions by non-native English speakers. Since these are drafts only, I ask that you keep them for close hold among members of the Class. While I welcome your comments and criticisms on the project and specific contributions, the primary purpose of sharing them is to demonstrate that we're making good progress. I have started work on a comparative introduction – interesting trends and commonalities emerge across the chapters – and a conclusion that contextualizes this project in the broader literature on PME and to set out a future research agenda that emerges from this work. Nothing like this has ever been attempted, and I am really excited about the promise it holds out in contributing to a more informed discussion about RMC and partner institutions in like-minded countries, as well as about pre-commissioning military universities more generally.

These contributions will also form part of the upcoming conference of the International Society of Military Studies, which RMC will be hosting this fall. My aim is to leverage such event strategically to put this project and research on pre-commissioning military universities on the radar. I have a couple of other such opportunities in mind over the coming year, since part of the aim of this project is to generate a baseline that will stimulate further research on this topic.

#### **2. Ex-cadet survey work**

I'm awaiting final approval from the Research Ethics Board before piloting the survey on the Class of 1965, not just to gauge results from the Class but to solicit critical input and feedback into any ambiguities in the survey or questions that I may need to re-calibrate or clarify.



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### Activity Update (Concluded)

#### 3. Canadian Military Journal

After some delays and a fair bit of back-and-forth, I think we've found an arrangement that allows me to balance my commitments and provides me with additional support for other duties. I also think I have found a suitable co-editor from CMRSJ (possibly two) and CFC, and have worked out the opportunity for some additional CMJ support in the form of a postdoc. However, I have to put in place a fair bit of paperwork to make that all happen, in addition to learning the ropes of the Journal. However, I think this will provide an excellent opportunity to further informed discussion on key issues. I'll be spending the first few months on a strategic review with CMJ stakeholders: I will be proposing to implement a special section in each issue that deals with a specific topic, and one of the initial topics I will be proposing is a special section on the military colleges; so, I intend to leverage the opportunity to advance further the level of understanding, appreciation and more informed debate on the CMC's in general, and on RMC in particular. I would like to draw on different generations of alumni to this effect and would welcome your thoughts on how to operationalize such contributions effectively.

At the same time, I want to understand more about the readership of CMJ, what appeals to them about CMJ, and what innovations I may want to consider. Any thoughts on how to go about that I'd also much appreciate.

#### 4. Budget

I know I still owe you a detailed budget on open access publishing of the volume (about 20k), and costing for the survey (about 5k). Please bear with me.

I appreciate your comments and input, into this or any other matter. Thanks for your support,

Christian

### Books by Classmates (Continued)

In addition to the title he already provided, **6715 Yvan Gagnon**, has added the following:

Have you heard of my first book?

**The Theory and Practice of Public Policy-Making in Canada: metapolicymaking. 1995**

The Edwin Mellen Press

Lewiston, New York.

ISBN 0-7734-930-4.

I do not have any copies of this book and I do not know what happens to the first copies they printed, but since it is now listed at over \$629.00 on Amazon, I do not recommend it!!! Unless you are interested or you have to teach a complete course on Public Policy-making.





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### Class Lunch (Concluded)

**6347 Roger Gaudreau** forwarded the following very nice note to Jim and Gail Carruthers and included a number of photos, some of which are included below:

*For me , Lina and the group they spark wonderful memories togetherness and "JOIE DE VIVRE". Thanks again for your hospitality and kindness, the warmth and casual feeling you bring to your " grandiose home ". Bravo to Gail and daughter, (s ) " chefs " Charles and Mike for their much appreciated contributions to this success . Jim and Gail our thoughts and prayers are with you for a better health. Serenity and happiness now and every day.*





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### Letters

**From 6380 Marc Jette:** *Jim & Gail, Thanks to you and the children for a great afternoon (and Mike and Charlie). This was a super idea; meeting so many people in a superb setting and in record time.*

*All the best in life and in good health! Looking forward to seeing you again soon.*

*Bravo Zulu.*

*Cheers!*  
*Marc & Louise Jetté*

**From 6668 Barry Mitchell:** *Sometimes I felt like I might be the oldest classmate but I'm glad to find that being born January 2, 1941 I am hardly even in the running!*

*Re J.G. Forbes item on vaccine passports. I already carry one. "World Health Organization International Certificate of Vaccination or Prophylaxis". Mine has a record of vaccination for Yellow Fever, Typhoid, and Polio. I guess Covid-19 could be added if we don't have a separate Canadian one. Not sure where we travelled but this was required for entry to some countries back when we were allowed to travel. Maybe again sometime if I can afford the travel insurance.*

*Thanks for your efforts on the newsletter. I read it as soon as it arrives.*

*Stay safe. 6668 Barry Mitchell*

### Closing Notes

A couple of things to chew on. Keep those letters and articles coming in and stay safe.

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